

FINANCE DIRECTOR

Highly qualified finance & audit professional with over 2 decades of progressive and diversified experience in UAE across various services industries. Expert in leading the finance function of an organization and add value while taking it on a high growth path. Highly adept at internal controls, budgeting, forecasting, financial analysis, audit, and reporting. Have delivered strong and sustainable performance gains with equal expertise in process re-design and performance management.



Computing Skills: MS Office suite, Oracle Financials, Great Plains, MS Dynamics, Kondor+, Teammate - Audit Management Software, Audit Command Language, CRM and Kapiti

CAREER PROGRESSION

Darkmatter LLC/ UAE Government Entity Finance Director

Apr '17 - Present

- Leading the finance function of a UAE Government entity as Finance Director (Seconded). Role is to revamp the finance function of the Govt entity. Manage a team of twelve finance staff and report to the Executive Director.
- Achievements include revamping the ERP system, record and manage plus control fixed assets worth more than AED 7b, establishing finance policy and procedures, achieve operational efficiency.

Mubadala Infrastructure Partners Limited, Abu Dhabi, UAE

Mar '08 – Mar '17

\$425m Private Equity Fund with Mubadala, CS and GE as sponsors. The fund invests in infrastructure assets in MENAT region and is fully deployed.

Finance Director (Financial Controller from Mar 2008- Dec 2013)

- Instrumental in setting up and running the finance department and handling all aspects relating to Finance and Administration (F&A) of the fund.
 - Report to the CFO; hold overall accountability of managing commitment drawdowns, LP reporting, distribution, carry calculation and fund scenario analysis.
 - Key deliverables include budgeting and preparing financial statements of Fund, GP, Manager, and SPVs in US GAAP and IFRS.
 - Monitor investment portfolio with monthly dashboards, quarterly valuations and report to the Investment Committee
 - Work closely with Limited Partners (investors), bankers, auditors, administrators and sub-administrators of the fund within various jurisdictions such as Guernsey, Bahrain and Ireland
 - Hold additional responsibilities including that of an HR, IT & Office Administrator
 - Have defined an excellent reporting and MIS structure accentuating KPIs thus making it easier for management, board members, and audit committees to make informed business decisions
- Recognized as the 'go-to' man for advice on structuring the deal, Due Diligence review, deal execution and post investment management
 - Established and amended fund creation documents such as LPA, PPM.
 - Working on implementing ERP system - LB Officeone by Davigold
 - Spotted **management fee rebate issues and fees on commitment vs. drawn down** (due to EBLs) and **sorted them out**
 - **Never missed any deadline** (financial/compliance/reporting/filing) in any of the jurisdictions during my tenure

Dubai Investment Group, UAE Member of Dubai holding

Jul '06 - Mar '08

Vice President - Finance (Management Accounting) (Assistant Vice President until Aug '07)

- Reported to the COO/CFO of the group. Contributed notably in preparing, consolidating and reviewing budgets for the group as a whole with an outlay of more than USD 4 billion
- Primarily tasked with carrying out internal control review of the major functions across the group in accordance with relevant reporting standards
- Drafted reports which involved key recommendations to enhance the effectiveness and efficiencies of the financial systems and strategies
- Oversaw the debt exposure including monitoring and reporting across the group and assisting in the monthly finalisation of accounts and consolidation
- Exercised excellent collaborative approach while carrying out monthly management reporting and variance analysis of performance vis-à-vis budgets for the whole group with over 30 entities spread across the globe

Dubai Holding Group, Internal Audit, Investment and Financial Services Cluster

Mar '02 - Jul '06

Managed the audit requirements of the investment cluster of **Dubai Holding Group** and the Treasury and Finance functions of the Holding Company. Part of Dubai Holding is **Dubai International Capital, Dubai Investment Group, TECOM**, Dubai Properties etc.

Audit Manager (Senior Business Auditor till Dec '05)

- Reported to the Chief of Group Audit with overall responsibility for managing audits of business-units coming under Dubai Holding Group - the largest Group in the Middle East with interests in diversified industries
- Carried out external review for Dubai International Financial Centre (**DIFC**)
- Formalised corporate governance and department reporting structure, audit charter, internal audit strategy and established the KPIs for the department
- Carried out the setup of department budgets and standard audit forms and templates. Reviewed investments in fund of funds, hedge funds, private equity funds, investment strategy and corporate governance for investment companies
- Facilitated Control and Risk Self Assessment (CRSA) workshops in TECOM. Participated in quality improvements and ISO certification for TECOM as a Team Member
- Functioned as the teammate champion for the department with responsibility of risk profile development, business process review, audit planning, risk assessment, fieldwork, reporting and follow-up
- Managed audit assignments and supervised audit staff. Minimal exposure to Islamic investment mechanisms

Emirates Bank International PJSC, Dubai, Audit Specialist

Aug '99 - Mar '02

- Carried out internal audit of all financial services departments of the Emirates Bank Group including **Group Treasury** and Network International, the card processing centre, **special loans department**, and **group finance department**
- Conducted internal audit of Emirates Financial Services, Emirates Family of Funds (the first and largest mutual fund in UAE), Emirates Merchant Bank Ltd and EBI Brokers in Dubai Financial Market
- Performed high level review of the units including appraising asset quality. Participated in the internal audit sign off of **SAMS** - a **money laundering prevention system**, Kondor+ system, and Treasury Risk Management System interface with TIBCO

Lloyds TSB Bank Plc, Dubai Branch, Internal Auditor

Aug '98 - Aug '99

- Reported to the Area Manager, UAE and Gulf states. Individually managed internal audits including **system study** of all bank's departments. Gained excellent working knowledge of audit requirements of commercial and retail banking business including treasury and trade finance
- Played an instrumental role in designing the cards division accounting & MIS and reconciling set up
- Conducted **VISA PIN security audit**. Gained functional knowledge of **SWIFT Alliance Entry system** with proactive involvement in the **Y2K testing**. **Functioned in the capacity of bilateral key exchange manager for the bank**

KPMG, Dubai, Audit Senior

Dec '95 - Aug '98

- Independently handled and finalised the audits of **banks, multinational and UAE based companies** across various industries such as financial services, advertising, Oil & Gas, engineering, and trading

Guru & Varadan, Chartered Accountants, Chennai, Articled Clerk

Jul '92 - Oct '95

- Joined and led audit teams to perform statutory, internal, and tax audits of limited companies, firms and other businesses. Appeared before various income tax authorities on taxation cases

ACADEMIC CREDENTIALS

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| ✓ Bachelors of Commerce , University of Madras, India (1992) | ✓ Member - The Institute of Cost and Works Accountants of India (onwards Jun 1993) |
| ✓ Associate Member - Institute of Chartered Accountants of India (onwards May 1995)
<i>All India 28th rank in the CA Final Exam</i> | ✓ Member - Institute of Company Secretaries of India (onwards Dec 1997)
<i>Highest marks all over India in Company Law-I paper</i> |
| ✓ Certified Information Systems Auditor , ISACA, USA (onwards Jun 2003) | ✓ Continuous professional development in Private Equity, Financial Modeling, Internal Audit, and Risk Management |

PERSONAL DOSSIER

Linguistic Abilities	Proficient in English, Hindi and Tamil
Nationality, Age	Indian, 46 years (13 May 1972)
Marital Status	Married with 2 kids
Interests	Cricket, Tennis, travelling, philosophy, spirituality and its connectivity to business

REFERENCES AVAILABLE UPON REQUEST